

Course Unit	Project and Production Management for Games		Field of study	Management Sciences	
Bachelor in	Game Design		School	School of Public Management, Communication and Tourism	
Academic Year	2022/2023	Year of study	3	Level	1-3
Type	Semestral	Semester	1	ECTS credits	6.0
Code	8309-414-3104-00-22				
Workload (hours)	162	Contact hours	T -	TP 60	PL -
			TC -	S -	E -
			OT -	O -	

T - Lectures; TP - Lectures and problem-solving; PL - Problem-solving, project or laboratory; TC - Fieldwork; S - Seminar; E - Placement; OT - Tutorial; O - Other

Name(s) of lecturer(s) Joao Carlos de Carvalho Franco

### Learning outcomes and competences

At the end of the course unit the learner is expected to be able to:

1. Create organizational behaviors;
2. Develop teamwork skills;
3. Induce a corporate project spirit;
4. Know and use electronica tools for project management;
5. Develop rigorous habits in the performance of tasks;
6. Develop organizational workflow skills in digital games development.

### Prerequisites

Before the course unit the learner is expected to be able to:  
Not applicable.

### Course contents

1. Introduction to Project Management 2. The Project Management life cycle 3. Planning - To define 4. Planning - To plan 5. Implementation - To organize 6. Implementation - To control 7. Implementation - To close 8. Communication 9. Risk

### Course contents (extended version)

1. Introduction to Project Management
  - What is a project
  - What is a project management
  - Why use project management
  - The major causes of project failure
2. The Project management life cycle
3. Planning - To Define
  - State of Problem
  - Identifying project goals
  - Listing of objectives
  - Determining preliminary resources
  - Identifying assumptions and risks
4. Planning - To plan
  - Identifying project activities
  - Estimating time and cost
  - Sequencing project activities
  - Identifying critical activities
  - Writing a project proposal
5. Implementation - To organize
  - Determine Personnel Needs
  - Recruiting the project manager
  - Recruiting the project team
  - Organizing the project team
  - Assigning Work tasks
6. Implementation - To control
  - Defining a management style
  - Establishing control tools
  - Preparing status reports
  - Reviewing the project schedule
  - Issuing orders to alter objectives
7. Implementation - To close
  - Obtaining the client's acceptance
  - Installing logistics for delivering
  - Documenting the project
  - Issuing the final report
  - Conducting a post-implementation audit
8. Communication
  - Processes required to ensure the raising of appropriate information
  - Real-time information (collecting, analysis, storage and data finalization)
  - Teamwork techniques (meetings)
9. Risk
  - Processes for identifying, analyzing and responding to the project's risk factors
  - Maximizing positive results and minimizing consequences of adverse events

### Recommended reading

1. Chandler, H. M. (2010). The Game production handbook, (2th ed. ). Sudbury, Mississauga & Londres: Jones and Bartlett Publishers. [ISBN: 1934015407]
2. Lewis, J. (2007). Fundamentals of Project Management. ANACOM: American Management Association. [ISBN: 0814408796]
3. Silva, M. (2010). Microsoft Project 2010. FCA - Editora de Informática. [ISBN: 978-972-722-663-4]
4. Weiss, J. e R. Wysocki. (1992). 5-Phase Project Management, a practical planning and implementation guide. Addiaon-Wesley. [ISBN: 0201563169]
5. Westland, J. (2006). The Project Management Life Cycle - A complete step-by-step methodology for initiating, planning, executing and closing a project successfully. Kogan Page. [ISBN: 0749449071]

**Teaching and learning methods**

CONTACT HOURS: Exposition of content, interrogative and active metidos. NON-CONTACT HOURS: Active method. RESOURCES: Available digital games and their documentation (design documents and post-mortems).

**Assessment methods**

1. Distributed Evaluation - (Regular) (Final, Supplementary, Special)
  - Practical Work - 40% (-Final Work (Minimum mark: 8/20). includes the project between curricular units)
  - Development Topics - 10% (-Activity developed within the framework of the interdisciplinary week DJD)
  - Final Written Exam - 50% (Minimum mark: 8/20. According with the exame' s calendary)
2. Distributed Evaluation - (Student Worker) (Final, Supplementary, Special)
  - Practical Work - 50% (-Final Work (Minimum mark: 8/20). includes the project between curricular units)
  - Final Written Exam - 50% (Minimum mark: 8/20. According with the exame' s calendary)
3. Erasmus/mobility Students - (Regular, Student Worker) (Final, Supplementary, Special)
  - Practical Work - 40% (-Final Work (Minimum mark: 8/20). includes the project between curricular units)
  - Final Written Exam - 50% (Minimum mark: 8/20. According with the exame' s calendary)
  - Development Topics - 10% (-Activity developed within the framework of the interdisciplinary week DJD)

**Language of instruction**

Portuguese, with additional English support for foreign students.

**Electronic validation**

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10-01-2023	10-01-2023	10-01-2023	15-01-2023