

Course Unit	Municipal Management		Field of study	Public Administration	
Master in	Local Government		School	School of Public Management, Communication and Tourism	
Academic Year	2023/2024	Year of study	1	Level	2-1
Type	Semestral	Semester	1	ECTS credits	6.0
Workload (hours)		162	Contact hours	T - TP 45 PL - TC - S - E - OT 6 O -	
Code: 5047-585-1103-00-23					

T - Lectures; TP - Lectures and problem-solving; PL - Problem-solving, project or laboratory; TC - Fieldwork; S - Seminar; E - Placement; OT - Tutorial; O - Other

Name(s) of lecturer(s) Claudia Cristina Silva Costa

Learning outcomes and competences

At the end of the course unit the learner is expected to be able to:

1. Understand the sphere of municipal actions.
2. Understand the municipal structure and its challenges.
3. Identify and systematize solutions to enhance the municipal efficiency.
4. Understand and propose alternative solutions to the organization providing municipal services.
5. Understand financial sustainability and propose alternative frameworks.
6. Build mechanisms for improvement of the quality of local democracy.

Prerequisites

Not applicable

Course contents

Local Government Internal Management | Local Government Service Delivery | Territorial Integration | Quality of Local Democracy

Course contents (extended version)

1. Local Public Activity
 - Local Public Goods
 - Provision versus Production
2. Internal Municipal Management
 - Performance and Administration
 - Local Political Market
 - Local Political System
3. Service Delivery
 - Organizational Structure
 - Municipal Corporations
 - Institutional Collective Action Framework
4. Territorial Integration
 - Multi-level Government
 - Territorial Fragmentation
5. Quality of Local Democracy
 - Urban Regime Theory
 - Electoral Participation
 - Quality and Transparency
 - Independent Political Movements

Recommended reading

1. Dollery, B. & Robotti, L. (2008). The theory and practice of local government reform. Cheltenham: Edward elgar Publishing Ltd. ISBN: 1847202543.
2. Dooren, W. , Bouckaert, G. , & Halligan, J. (2015). Performance management in the public sector. Routledge Masters in Public Management. ISBN: 0415371058.
3. Kuhlmann, S. & Bouckaert, G. (2016). Local public sector reforms in times of crisis: national trajectories and international comparisons. Palgrave Macmillan. ISBN: 1137525479.
4. Pollitt, C. & Bouckaert, G. (2011) Public management reform: a comparative analysis - NPM, governance, and the neo-weberian State. Oxford: Oxford University Press. ISBN: 0199595097.
5. Valkama, P. , Bailey, S. , & Anttiroiko, A. V. (2013). Organizational innovation in public services: forms and governance. Palgrave Macmillan. ISBN: 1349436518.

Teaching and learning methods

The curricular unit is organized in lessons theoretician-practices, where the theoretical exhibition is complemented with real cases, in order to foment an active learning of students.

Assessment methods

1. Continuous Evaluation - (Regular, Student Worker) (Final)
 - Presentations - 100%
2. Final Evaluation - (Regular, Student Worker) (Supplementary, Special)
 - Final Written Exam - 100%
3. Incoming Students - (Regular, Student Worker) (Final, Supplementary, Special)
 - Development Topics - 100% (Paper elaboration.)

Language of instruction

Portuguese, with additional English support for foreign students.

Electronic validation			
Claudia Cristina Silva Costa	Susana Isabel Pinto Ferreira dos Santos Gil	Catarina Alexandra Alves Fernandes	Luisa Margarida Barata Lopes
08-10-2023	09-10-2023	09-10-2023	15-10-2023

This document is valid only if stamped in all pages.