

Course Unit Business Development and Management			Field of study	Business Sciences			
Master in	ter in Product and Process Innovation - Chemical and Biological Technologies			School	School of Technology and Management		
Academic Year	2023/2024	Year of study	1	Level	2-1	ECTS credits	8.0
Туре	Semestral	Semester	2	Code	5057-682-1201-00-23		
Workload (hours)	216	Contact hours	T - TP T - Lectures; TP - Lectures an	- PL - T(- 0 60 ment; OT - Tutorial; O - Other

Name(s) of lecturer(s) José Carlos Lopes, Pedro Miguel Monteiro Rodrigues, Vera Alexandra Ferro Lebres, Fernando Jorge Lobo Marques

Learning outcomes and competences

- At the end of the course unit the learner is expected to be able to: 1. To be able to handle the legal processes of creating a company 2. To be aware of the various accountancy systems, understanding their importance in the decision-making process
- To elaborate a business plan
 To formulating, implement and adjust company strategies
- To understand the role of marketing within the companies by developing and implementing a marketing plan
 To identify the role of human resources management in the area of company management

Prerequisites

Before the course unit the learner is expected to be able to: Not applicable

Course contents

1. Process of company creation and registration. 2. Importance of accounting in supporting management. 3. Business plan. 4. Strategical management. 5. Marketing. 6. Human resources management.

Course contents (extended version)

- Process of company creation and registration

 The legal regime of the national registration of collective persons (NRCP)
 Identification number of collective person allocation (NIPC)
 Certificate of eligibility of companies and name attribution

 - Commercial registration Temporary and definitive registration
- Registration through transcription and by deposit
 Importance of accounting in supporting management
 Importance and objective of financial information
 The accounting normalization system
 Management accounting and decision-making
 Strategic planning and management control
 Business plan
- Business plan
 Strategic business planning
 Elaboration of a business plan
 Strategical management

- Analyzing the environment and the company
 Formulation, organization and implementation of a strategy
 Strategical management in different contexts

- Strategical management in different contexts
 Marketing
 Marketing and its importance for companies
 Creation and implementation of a marketing plan
- 6. Human resources management Recruitment and selection of staff
- - Evaluation and management of performance
 Career development and competencies management

Recommended reading

- David, F., & David, F. (2016). Strategic Management: A Competitive Advantage Approach, Concepts and Cases (16th ed.). Pearson Publisher.
 Dorf, R., Byers, T., & Nelson, A. (2014). Technology Ventures: From Ideia to Enterprise (4th ed.). McGraw-Hill.
 Horngren, C., Datar, S., & Rajan, M. (2014). Cost accounting a managerial emphasis (15th ed.). Pearson Prentice Hall.
 Rodrigues, J. (2015). Sistema de Normalização Contabilística Explicado (5^a ed.). Porto Editora.
 Vieira, I. (2017). Guia Prático de Direito Comercial (4^a ed.). Almedina.

Teaching and learning methods

Cooperative work among students, with research-oriented on the subjects under study. "Practice-based learning" strategies will be adopted, in particular by carrying out intellectual property, market and R&D strategies needed for the implementation of new products and processes in the area of ICE technologies. Visits to the IPB research centres will be promoted.

Assessment methods

- Continious assessment (Regular, Student Worker) (Final, Supplementary, Special)
 Practical Work 30% (Practical work related to the main contents of the curricular unit)
 Projects 30% (Preparing projects and formalising applications)
 Development Topics 40% (Team working sessions with a discussion of topics on the development and management of the company)

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- Language of instruction
- 1. Portuguese 2. English

Electronic validation				
José Carlos Lopes, Pedro Miguel Monteiro Rodrigues, Vera Alexandra Ferro Lebres	Joaquim Agostinho Mendes Leite	Ana Isabel Pinheiro Nunes Pereira	José Carlos Rufino Amaro	
06-03-2024	07-03-2024	15-03-2024	16-03-2024	