

Course Unit	Organizational Behaviour		Field of study	Social and Behaviour Sciences	
Master in	Management - Business Management		School	School of Technology and Management	
Academic Year	2022/2023	Year of study	1	Level	2-1
Type	Semestral	Semester	1	ECTS credits	6.0
Code	5009-516-1102-00-22				
Workload (hours)	162	Contact hours	T -	TP 42	PL -
			TC -	S 3	E -
			OT -	O -	

T - Lectures; TP - Lectures and problem-solving; PL - Problem-solving, project or laboratory; TC - Fieldwork; S - Seminar; E - Placement; OT - Tutorial; O - Other

Name(s) of lecturer(s) Paula Odete Fernandes, Eunice Maria Marques Neves dos Santos, Ligia Maria Almendra Xavier Barreira Lousada

### Learning outcomes and competences

At the end of the course unit the learner is expected to be able to:

1. Understand and explain the processes thru which organizations are structured and influenced by their environment.
2. Understand and explain the organizational dynamics, according to the environment-structure interaction.
3. Consider and enhance corporate culture and corporate culture management value when dealing with persons and organizations.
4. Recognize the existence of political processes inside organizations and their management value.
5. Understand cultural diversity and cross-cultural aspects of organizations and their relevance for people and behaviour management.
6. Conclude about the relevance of company mission and project and corporate culture management in organizational change processes.
7. Recognize the relevance and difficulties associated with organizational change processes.

### Prerequisites

Before the course unit the learner is expected to be able to:

1. Fluent reading and comprehension in English.
2. Good writing expression.

### Course contents

Organizational structure and dynamics; Corporate culture and climate; Power and politics in organizations; Company's mission and project; Organizational change.

### Course contents (extended version)

1. Organizational structure and dynamics;
  - Conception parameters; contingency factors; structural configurations;
2. Corporate culture and climate;
  - Notions, perspectives and dimensions; Corporate and Management; Corporate culture and change;
3. Power and politics in organizations;
  - Interpersonal and intergroup influence;
4. Company's mission and project;
  - Strategy, goals and corporate mission;
5. Organizational change.
  - Nature and goals; Strategy and processes; Change processes and leadership; Resistance to change;

### Recommended reading

1. Buchanan, D. A., & Huczynski, A. A. (2019). Organizational Behavior (10th ed.). Pearson Education Limited.
2. Johns, G., & Saks, A. (2022). Organizational Behavior: understanding and managing life at Work (12th ed.). Pearson.
3. Neves, J., Caetano, A., & Ferreira, J. (2020). Psicossociologia das Organizações – Fundamentos e Aplicações. Edições Silabo.
4. Pina, M., Rego, A., Cunha, R. Neves, P., & Cabral-Cardoso, C. (2016). Manual de comportamento organizacional e gestão (8.ª Ed.). Editora RH.
5. Robbins, S. P., & Judge, T. A. (2022). Organizational Behavior (19th ed.). Pearson.

### Teaching and learning methods

Verbal transmission of theoretical contents (expository teaching method); promotion of debates, discussion and clarification of course topics; attainment of individual and group work "essays" to be presented to the classroom.

### Assessment methods

1. Alternative 01: - (Regular, Student Worker) (Final, Supplementary)
  - Practical Work - 40%
  - Final Written Exam - 60%
2. Alternative 02: - (Regular, Student Worker) (Final, Supplementary, Special)
  - Final Written Exam - 100%
3. Alternative 03: International Students - (Regular, Student Worker) (Final, Supplementary)
  - Practical Work - 40%
  - Final Written Exam - 60%
4. Alternative 04: International Students - (Regular, Student Worker) (Special)
  - Final Written Exam - 100%

### Language of instruction

1. Portuguese
2. English

### Electronic validation

Paula Odete Fernandes	António Borges Fernandes	Paulo Alexandre Vara Alves
08-10-2022	28-10-2022	03-11-2022